

## **AUDREY M. SCHAFFER**

Audrey Schaffer is currently the Director for Space Strategy and Plans in the Office of the Under Secretary of Defense for Policy in the U.S. Department of Defense. In that role, she manages a team of military officers and civil servants responsible for policy and strategy initiatives to enhance space security. Her team develops DoD policy guidance; represents the DoD in U.S. Government interagency policy deliberations; negotiates multilateral diplomatic space security agreements; manages bilateral relationships with strategic international partners; and oversees strategic communications initiatives.

Ms. Schaffer has been with the Office of the Secretary of Defense since 2010. She has served in a variety of capacities within the Space Policy office, including as the Deputy Director of Space Policy Engagement, where she was involved in a variety of international military and government space cooperation initiatives. Ms. Schaffer was also detailed to the Bureau of Arms Control, Verification and Compliance within the Department of State, where she established and led the Bureau's first cyber strategic stability policy team and cross-Bureau cyber working group.

Prior to joining the Office of the Secretary of Defense, Ms. Schaffer was an Air Force Presidential Management Fellow (PMF), working in Washington, D.C. and Los Angeles, California. As a PMF, she rotated through assignments related to space policy, strategy, acquisition, and engagement, including the Policy and Plans Division of the Air Force Directorate of Space Acquisition, the Commander's Action Group of Air Force Space Command's Space and Missile Systems Center, and the Commercial Policy and Strategy Branch of the National Security Space Office.

Ms. Schaffer holds a B.S. in Aerospace Engineering from the Massachusetts Institute of Technology and a M.A. in International Science and Technology Policy from the George Washington University.